A NZ Transport Agency PPP Project



#### **Transmission Gully**

**Presentation to PMINZ Conference** 

**Craig Nicholson, Principal Project Manager** 



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#### **Historic Investigations**



1919
1940's
1980's
1995-96
2004-06

#### First known reference

- Interest by local MP reported in Evening Post newspaper

#### U.S. Marines stationed at Paekakariki

Persistent "urban myth" about offer to build Transmission Gully

#### MoW/WRC "GATS" Study

- Desktop study - concept route design & cost estimate

#### **Designation Process**

Designation established, but resource consents not sought

#### **Western Corridor Transportation Study**

- Compared alternative strategies (across all travel modes)
- Consultation showed strong public preference for TG
- Western Corridor Plan adopted by RLTC, GWRC & Transit NZ



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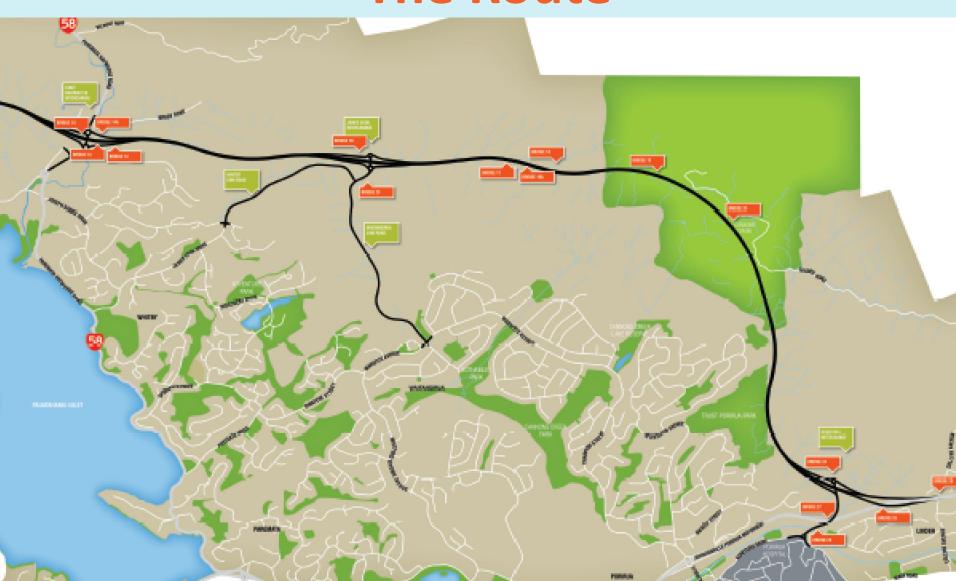
### **Project Development**

2006-08	Detailed Investigations & Scheme Assessment - Compared options and determined "Preferred Alignment"
2009-11	Preparation of Consent Applications - Detailed assessment of environmental effects
2011-12	Board of Inquiry Process - Hearing of technical evidence and public submissions
2012-14	PPP Contract Procurement - PPP proposals sought, evaluated and negotiated
July2014	PPP Contract Let  - Design & Construction phase commenced  - Motorway due to open in 2020

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#### **Key Features**

#### **PROJECT SCOPE**

- Mackays Crossing to Linden (28km) plus associated link roads
- Minimum of two lanes in each direction
- Extra "crawler lane" on steep uphill sections
- "Motorway" design standards
  - Interchanges rather than intersections
  - 110 km/h design speed
  - 3.0m shoulders
  - Full length median barrier and side protection barriers







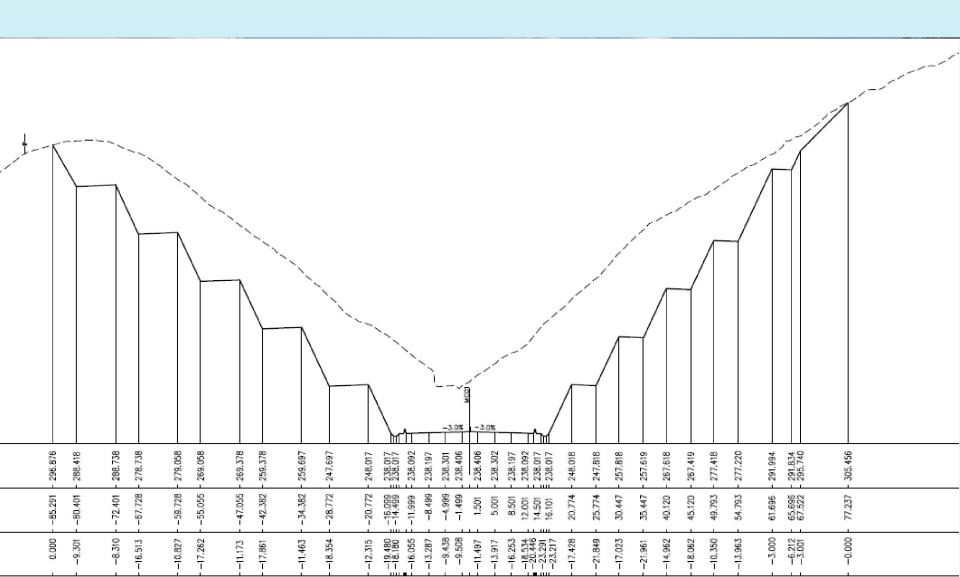
#### **MAJOR CONSTRUCTION CHALLENGES**

- Scale of the project:
  - Earthworks ~ 8M m<sup>3</sup> cut and fill
  - Cut heights up to ~ 70 m
  - Significant lengths of reinforced soil embankments (~ 4 km), up to 40 - 50 m high
  - 27 bridges and major culverts
    - Takapu Bridge 230m long, ~ 60m high
- Access constraints
- Impact on other Infrastructure:
  - Transpower, First Gas, Wellington Water, Wellington Electricity

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#### Wainui Saddle Cut



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# Public-Private Partnership (PPP)



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#### NZ PPP Model



#### TREASURY'S PPP DEFINITION

"A long term contract for the delivery of a service, where the provision of the service requires the construction of a new asset, or the enhancement of an existing asset, that is privately financed on a non-recourse basis, and for which full legal ownership is retained by the Crown."







## Transport Agency's PPP Model

#### PPP MODEL PHILOSOPHY

- Long term contract (30+ years) to design, construct, finance, maintain and operate the project.
- Transfer design, construction and operational risk to PPP consortium, which is incentivised to bring innovative and efficient approaches, including "whole of life" asset management.
- Pay quarterly Unitary Charge for 25-years following road opening, based on availability and performance.





## Transport Agency's PPP Model

#### PPP MODEL OUTCOMES

- PPP model structured to achieve full road availability and delivery of four project outcomes:
  - Safer journeys
  - Reduced travel time;
  - Improved travel time reliability and resilience; and
  - Satisfied customers.

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### **Progress To Date**



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Paekakariki





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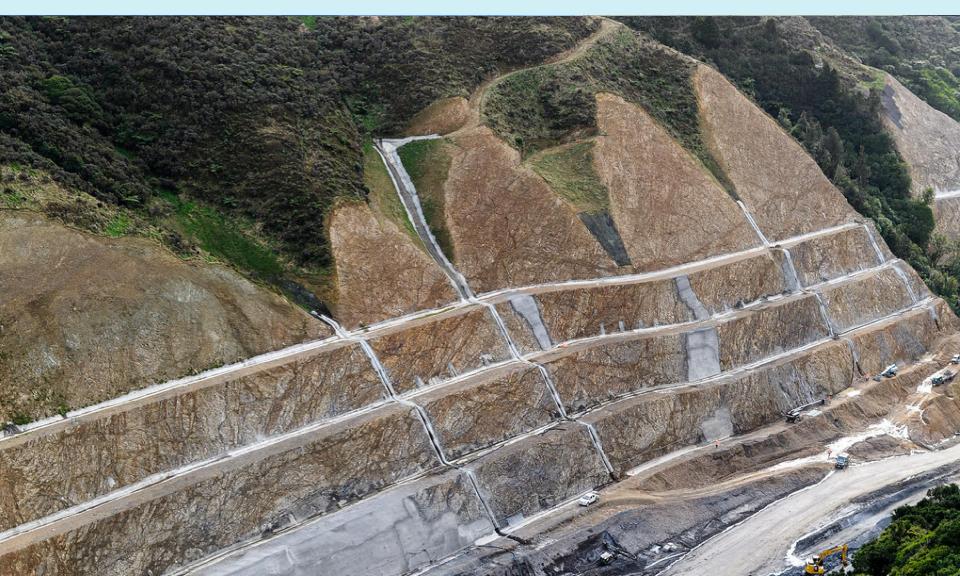
### Te Puka Valley



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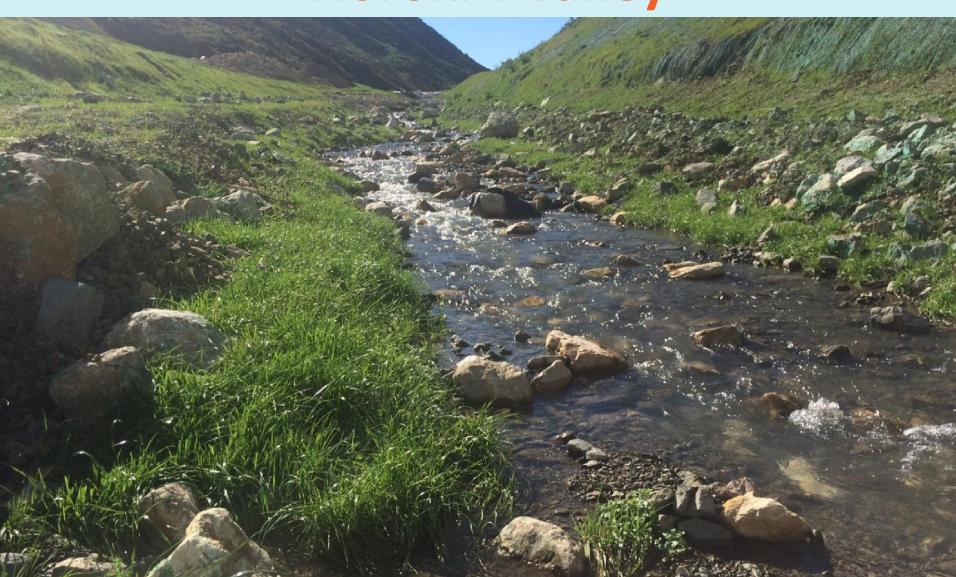
#### Wainui Saddle



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#### **Horokiri Valley**



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#### **SH58 Interchange**



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#### Takapu Bridge





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#### **Collins Avenue Bridge**



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#### **Any Questions?**



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## TRANSMISSION GULLY MOTORWAY

Flythrough - 22 March 2019



New Zealand Government

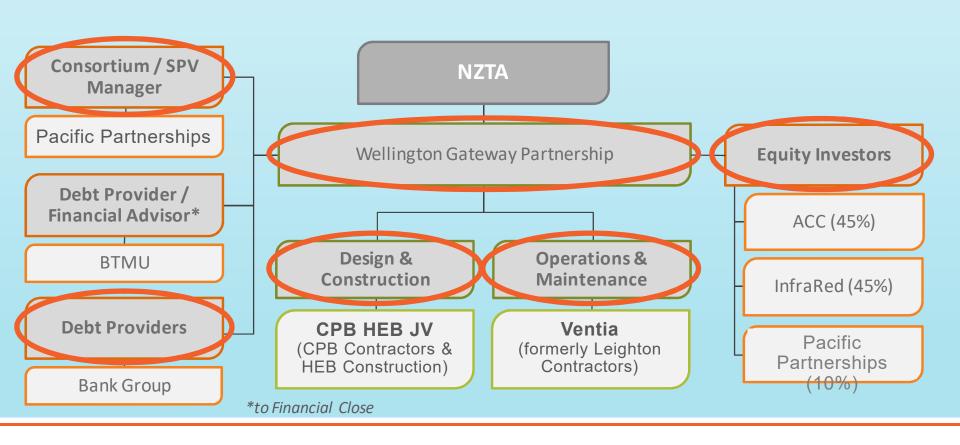
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# Wellington Gateway Partnership







#### **Quality Assurance**

#### MULTI-FACETED APPROACH TO QUALITY ASSURANCE

- Treasury (formerly SSC) Gateway Review Process
- Contractual "Works Requirements"
- Contractual "Design Review" Process
- Independent Reviewer
- Construction Quality Assurance
- Works Completion Plan & Close-out Plan